

**MINUTES OF THE SPECIAL MEETING OF THE
COUNCIL OF TRUSTEES OF INDIANA
UNIVERSITY OF PENNSYLVANIA, HELD VIA
ZOOM ON FRIDAY, FEBRUARY 18, 2022, AT
1:00 P.M., PURSUANT TO NOTICE GIVEN.**

Samuel H. Smith, chair of the IUP Council of Trustees, called the meeting to order.

The following council members were present via videoconferencing:

Mr. Samuel H. Smith, Chair	Mrs. Susan S. Delaney
Mrs. Joyce R. Fairman, Secretary	Ms. Maura King
Mrs. Laurie A. Kuzneski, Treasurer	Mr. Nathan T. Spade
Mrs. Jennifer E. Baker	Mrs. Anne White

The following council member was present via telephone:

Mr. A. Tim Cejka

The following council members were excused:

Mr. Mark A. Holman, Vice Chair
Mr. David Osikowicz

The following university administrators participated as panelists:

Dr. Michael A. Driscoll, President
Dr. Debra Fitzsimons, Vice President for Administration and Finance
Dr. Patricia C. McCarthy, Vice President for Enrollment Management
Dr. Francisco Alarcón, Professor and Chair, Department of Mathematical and Computer Sciences

WELCOME

This special meeting was called to order for the IUP Council of Trustees to consider the IUP Tuition Proposal. The meeting materials are available on the university's website.

PUBLIC COMMENT

No individuals offered to provide public comment during this portion of the meeting. However, later in the meeting, it was noted that several individuals were using the Zoom chat feature to ask specific questions regarding the resolution before the council. Chair Smith explained to the council members that it was not the role of the council to address these specific questions in an open-forum format at a council meeting. Rather, these questions were for the university administration to address in a separate manner.

NEW BUSINESS

President Driscoll said that, for the last several years, IUP has, out of necessity, placed a great deal of focus on financial sustainability. The university must still attend to that, but as it goes forward, it must focus on the core of the strategic plan, student centeredness. Students and their families are having a harder time paying for their high-quality IUP education, and the COVID-19 pandemic has exacerbated the problem. Simply put, affordability is a key part of the student-centered IUP.

With that in mind, in November, a subcommittee of the University Budget Advisory Committee began an in-depth analysis of IUP's pricing policies. The committee, cochaired by Vice Presidents McCarthy and Fitzsimons, is doing exceptional work, President Driscoll said, and the first recommendation is before the council today for formal consideration.

A detailed explanation of the recommendation and the committee's analysis has been provided in the meeting materials. Today, the council is being asked to consider approving the first component of IUP's tuition affordability plan, which involves a move to using the State System Board of Governors' basic tuition model for all in-state undergraduate students, starting in fall semester 2022. With the approval of the IUP Council of Trustees, the proposal will go to the State System Board of Governors via the Office of the Chancellor.

Drs. McCarthy and Fitzsimons added their perspectives before opening for questions. The council engaged in discussion, and several members had questions on the resolution.

Following is the resolution that was provided to the council before the meeting for review and consideration:

Resolution for Approval to Convert to the Standard Board-Approved Tuition Rate and Structure for In-State Undergraduate Students

WHEREAS, in December 2014, IUP submitted a pricing flexibility pilot proposal to the Office of the Chancellor that requested a per-credit tuition rate for undergraduate resident students;

WHEREAS, the per-credit tuition pilot, as implemented, assesses undergraduate resident students at a per-credit tuition rate; the tuition charges are calculated based on the number of credits in which the students are enrolled and on the undergraduate resident per-credit rate as approved by the Board of Governors (BOG) and then discounted; and the discount percentages were 7 percent, 4 percent, and 1 percent over three years, with the 1 percent discount continuing thereafter;

WHEREAS, this pilot was approved by the BOG in January 2015, with a revised effective period of fall 2016 through summer 2019, and, in May 2019, IUP provided a pilot report that recommended continuing the pilot;

WHEREAS, since January 2020, IUP has been diligently working to address financial sustainability and is working under a new strategic plan that focuses on student centeredness, which was endorsed by the IUP Council of Trustees in December of 2021, and IUP is in the process of implementing its Strategic Enrollment Plan (SEP), part of which addresses student affordability, including a critical examination of student costs;

WHEREAS, the current pilot per-credit model places IUP's in-state undergraduate tuition rate higher than most other State System schools, and, with rising concerns around student affordability, the negative impact of the per-credit model on students was heavily factored into this recommendation;

WHEREAS, reviewing the pilot per-credit tuition model program and understanding the impact on students and on the university support both of those important initiatives of student centeredness and affordability;

WHEREAS, a subcommittee of IUP's University Budget and Advisory Committee conducted an in-depth analysis of possible tuition structures for IUP, recommending in January 2022 a move to the standard board-approved tuition rate and structure for in-state undergraduate students—a recommendation supported by the president and President's Cabinet—with supporting documentation from this initiative and recommendation attached to this document;

NOW, THEREFORE, BE IT RESOLVED, that this resolution is approved by action of the IUP Council of Trustees during the special meeting held February 18, 2022—allowing for the discontinuation of the pilot per-credit tuition model and the conversion to the standard board-approved tuition rate with the banded (flat rate) tuition structure for in-state undergraduate students who take between 12 and 18 credits in a semester, including students who attend the regional campus locations—pending approval by the Board of Governors.

Chair Smith asked the council if there was a motion for approval of this resolution:

UPON A MOTION DULY MADE BY NATHAN SPADE, SECONDED BY SUSAN DELANEY, AND UNANIMOUSLY CARRIED, THIS RESOLUTION WAS APPROVED.

Because the constituents participated via Zoom videoconferencing and telephone, a roll-call vote was taken of each member of the IUP Council of Trustees for this action item presented for approval. The record of roll-call votes is attached to these minutes.

ADJOURNMENT

There being no further business, Chair Smith adjourned the meeting at 1:22 p.m.

Mrs. Joyce R. Fairman
Secretary, IUP Council of Trustees

IUP Council of Trustees

ROLL CALL – VOTE

**Public Meeting
 February 18, 2022**

MOTION:

The following motion is recommended for approval:

MOTION TO APPROVE THE RESOLUTION FOR APPROVAL TO CONVERT TO THE STANDARD BOARD-APPROVED TUITION RATE AND STRUCTURE FOR IN-STATE UNDERGRADUATE STUDENTS

Present		AYE	NAYE	Abstain
<u> x </u>	Smith	<u> ✓ </u>	<u> </u>	<u> </u>
<u> </u>	Holman	<u> </u>	<u> </u>	<u> </u>
<u> x </u>	Fairman	<u> ✓ </u>	<u> </u>	<u> </u>
<u> x </u>	Kuzneski	<u> ✓ </u>	<u> </u>	<u> </u>
<u> x </u>	Baker	<u> ✓ </u>	<u> </u>	<u> </u>
<u> x </u>	Cejka (Phone)	<u> ✓ </u>	<u> </u>	<u> </u>
<u> x </u>	Delaney	<u> 2 </u>	<u> </u>	<u> </u>
<u> x </u>	King	<u> ✓ </u>	<u> </u>	<u> </u>
<u> </u>	Osikowicz	<u> </u>	<u> </u>	<u> </u>
<u> x </u>	Spade	<u> 1 </u>	<u> </u>	<u> </u>
<u> x </u>	White	<u> ✓ </u>	<u> </u>	<u> </u>

The roll is called in alphabetical order, except that the presiding officer's name is called last and only when his/her vote will affect the result.

Note: Enter "1" under "AYE" for first affirmative vote, "2" for second, etc., same in "NAYE" column for negative votes. Use third column for those abstaining.

To verify the vote and to correct possible errors, the presiding officer repeats the vote after each member responds to his/her name.

The presiding officer announces the final number of those voting on each side, and the number answering present, and declares the result.